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euroPean stRatEgic cluSter parTnershlp to Go InternatiOnal for Uav Smes





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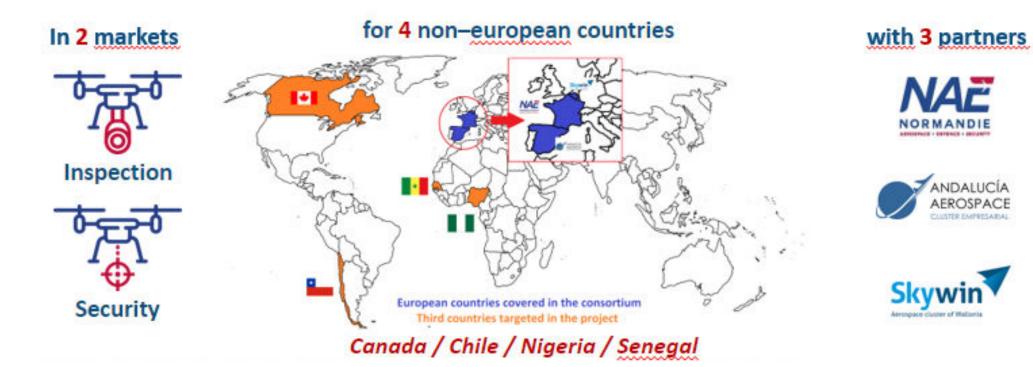


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STRENGTHEN THE COMPETITIVENESS AND SUSTAINABILITY OF "DRONES" SMES IN EUROPE









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Assessment of the value chain for drones in Europe

Identify the strengths of European SMEs

Organization of 3 missions to non-European countries

Identify potential end users outside Europe

North America (Canada)

Central Africa (Nigeria, Senegal)

South America (Chile)

Supply of individual support for European SMEs

➢ Organization of training seminars for the transfer of information
Preparation of a joint internationalization strategy

> Roadmap to establish an European strategy for drones





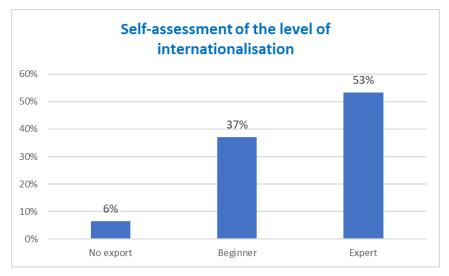


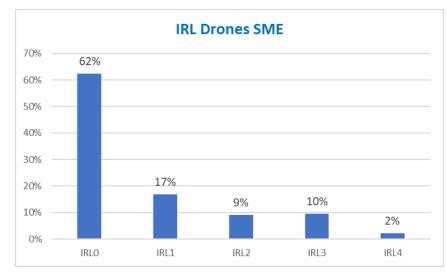
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PRESTIGIOUS analysis

An analysis of the maturity of international development differing between the perception of industrialists *(self-assessment)* and their internal capacity *(International Readiness Level)*.

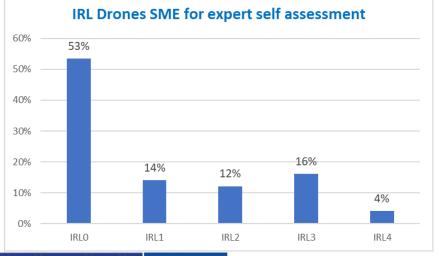




For companies considering themselves as "experts" in international development, 53% are not sufficiently structured to develop internationally.

The risks identified are :

- consuming their cash flow,
- not succeeding in transforming opportunities due to lack of resources,
- putting themselves at risk in carrying out potential missions.



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86%

By analyzing in more detail, the differentiating elements between the International Readiness Level of companies, we can identify the key factors for international development

have a dedicated international budget (Trade Shows, Hotels, Travel, Booklets),

56%

52%

48%

61%

73%

- have dedicated international staff,
- have a bilingual website,

Support in the promotion and international

communication of European know-how (book - leaflets) Better knowledge of the market in the target countries

Support for the structuring of the company's strategy and

international activity
International development through a mission to explore

the country concerned

Market discovery in the target countries in the form of a

training session

Be part of the mapping of Inspection and Security drone

actors at European level

• level of "English" language practice in the company.

SME Expectation



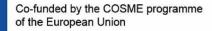
- A need for communication and visibility of SME activities,
- A better knowledge of the market potential of the targeted countries and the ability to meet the actors in question and especially thanks to fair (not drone fair but market fair).

1E activities, f the targeted countries and the ability to **mee**





PRESTIGIOUS *analysis*



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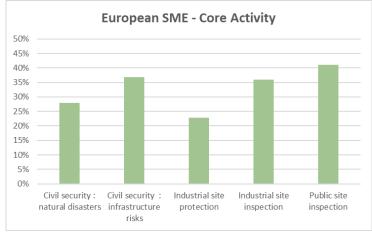
International market

	Canada	Chile	Sénégal	Nigeria
Market				
- Long range Inspection (power- & pipe-lines)	Х	Х	Х	Х
- Inspection of towers (telecom)	Х			
- Security (borders, infrastructures and agriculture)		Х	Х	Х
- Agriculture, vegetation & environmental monitoring	Х	Х	Х	Х
- Mining	Х	Х		Х
- Arctic and cold weather operations	Х			
- Photogrammetry & mapping	Х	Х	Х	



In conclusion, we can analyse these elements :

- The core business of European Drone actors doesn't allow us to identify a particular sector (security, inspection). One of the reasons is certainly the regulations and the market aren't yet mature and requires the actors to diversify and target all possible markets.
- The **expectations** identified from different countries **are also diverse**.
- So, it will be important to target actors according to the needs identified in each country. This will maximise the chances of development of drone SMEs in Europe.



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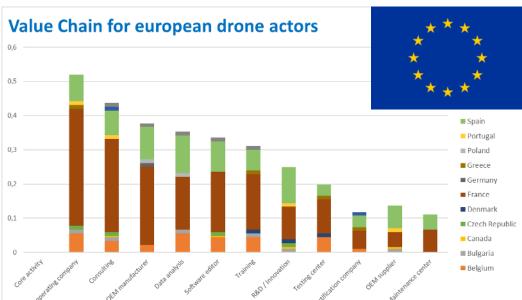
International needs

	*	*	★	
	Canada	Chile	Sénégal	Nigeria
Training			Х	Х
Material				
(aircrafts, payloads)			Х	Х
Drone détection	Х		Х	
U-Space development	Х		Х	
Test center	Х	Х		
R&D	Х			

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ANDALUCÍA AEROSPACE NAE Skywin

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These elements allow us to identify two important facts :

- The first is that the **needs of each country are different** and thus an **individual and customised approach is needed** to ensure the success of the development of drone actors in Europe.
- The second indicates that all the needs identified can be met by European drone operators. However, a targeted approach will be necessary in order to guarantee the optimal success of the collaborations.

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PRESTIGIOUS *Strategy*

✓ <u>Situation</u>: UAVs are an emerging market. It is led mainly by SMEs which are not structured well enough and lack the appropriate support to fully benefit from international opportunities.

✓<u>lssues</u>:

Increase the "international" maturity of European drone actors to facilitate their international development

✓ <u>Objectives</u>

- 1. Increasing the maturity of drone companies to go international
 - ✓ Action training and support tools: English strategy communication support
- 2. Communication and visibility of European drone actors
 - ✓ Mapping of skills
 - ✓ Dedicated websites and promotion on social networks

3. Organisation of targeted sectoral missions

- ✓ Partnership with key stakeholders in the target countries and sectors
- ✓ Presentation of the international market sector and associated market and technology monitoring
- Targeting and making of international meetings
- ✓ Presence at trade and non-drone fairs

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PRESTIGIOUS Structuration

✓ Recommendation for effective and relevant deployment

- ✓ Neutral organization
- \checkmark Do not focus on aviation actors
- ✓ Have dedicated resources (do not underestimate the associated workload)
- ✓ Capitalise on existing dynamics

✓ Key steps to implement this roadmap

- ✓ Validation of the roadmap by the European Commission and the partners (EACP...)
- ✓ Identification of funding opportunities (european projects : eurocluster...)
- \checkmark Validation of the organisation and sustainability of PRESTIGIOUS dynamic

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